

Risk Register

Cause	Trigger	Consequence	Assigned To	Uncntrl'd Rating	Current Rating	Control Measures	Assigned To	Residual Rating
<p>Risk Ref: COM0001</p> <p>There are a number of external funding streams which are used to fund a number of delivery elements. This includes both current and potential future funding streams.</p> <p>Next Review: 10/05/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	Unable to secure anticipated future funding or current funding withdrawn	<p>Mainstream services</p> <p>Funding issue</p> <p>Recruitment and retention issues</p> <p>Funding paid back</p> <p>Decision needs to be made</p> <p>Possible overspend due to mainstreaming</p> <p>Possible cessation of delivering service</p> <p>Dissatisfaction / complaints</p>	Homer, Madeline	6 P(3) I(2)	6 P(3) I(2)	<p>Existing Strategy for SSCF to be agreed by SSCF Board</p> <p><i>Implemented</i></p> <p>Target Date:</p> <p>Next Review: (Reviewed every 0 months)</p> <p>Restructure staff within Community Services as part of the 2010/11 budget build</p> <p><i>Implemented</i></p> <p>Target Date:</p> <p>Next Review: 10/05/2011 (Reviewed every 4 months)</p>	Wenham-Jones, Carla	3 P(3) I(1)
<p>Risk Ref: COM0002</p> <p>TDC do not respond to a Child Protection issue.</p> <p>Next Review: 05/07/2011 (Reviewed every 6 months)</p> <p>Risk Status: Treat</p>	Staff are not adequately trained to recognise a potential safeguarding issue. TDC do not comply with the KSCB Annual Review and Section 11 Audit.	The child's welfare is at risk. TDC are non-compliant with The Childrens' Act 1989 and 2004.	Phippin, Sarah	9 P(3) I(3)	3 P(1) I(3)	<p>KSCB Annual Review and Section 11 Audit Completed</p> <p><i>Proposed (0% complete)</i></p> <p>Target Date: 29/04/2011</p> <p>Next Review: 07/01/2012 (Reviewed every 12 months)</p> <p>All staff trained to recognise a child at risk and the LA procedure</p> <p><i>In Progress (75% complete)</i></p> <p>Target Date: 05/07/2011</p> <p>Next Review: 07/07/2011 (Reviewed every 6 months)</p>	Phippin, Sarah	3 P(1) I(3)
<p>Risk Ref: ENV0001</p> <p>Health and safety risk assessments not having been completed recently.</p> <p>Next Review: 09/09/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	Member of staff injured undertaking Council duties	<p>Possible corporate manslaughter</p> <p>Failure of statutory requirements</p> <p>Insurance claim against the Council</p> <p>Loss of reputation</p> <p>Adverse media</p>	Seed, Mark	9 P(3) I(3)	9 P(3) I(3)	<p>Liase with EKHRP to review H&S risk assessment process</p> <p><i>In Progress (75% complete)</i></p> <p>Target Date: 31/08/2011</p> <p>Next Review: 27/08/2011 (Reviewed every 4 months)</p> <p>Liase with EKHRP to implement recommendations from 2009 internal audit</p> <p><i>In Progress (75% complete)</i></p> <p>Target Date: 31/08/2011</p> <p>Next Review: 13/07/2011 (Reviewed every 4 months)</p>	Chadwick, Sophie	3 P(1) I(3)

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<p>Risk Ref: FCS0001</p> <p>The Medium Term Financial Strategy contains a number of plans and assumptions around income and expenditure however there are a number of issues which if they occurred could impact on the plan. This could include issues around the capital programme, pay settlement, pension fund or government legislation changes. This may also include the possibility of one of the council's major customers going out of business. This is further impacted by the current economic volatility - 'credit crunch'.</p> <p>Next Review: 18/07/2011 (Reviewed every 2 months)</p> <p>Risk Status: Treat</p>	<p>Assumptions made differ from actual or something unexpected significantly impacts on the plan</p>	<p>Impact on reserves Requirement for remedial action Supplementary precept Need to prioritise / rationalise some areas Stop doing certain things Impact on service delivery Complaints Adverse media</p>	<p>Martin, Sarah</p>	<p>12 P(4) I(3)</p>	<p>12 P(4) I(3)</p>	<p>Regularly monitor outstanding debt position <i>In Progress</i> (0% complete) Target Date: Next Review: 18/07/2011 (Reviewed every 2 months)</p> <p>Regular liaison with budget Managers and Directors <i>Implemented</i> Target Date: Next Review: 18/07/2011 (Reviewed every 2 months)</p> <p>Clear communication of financial position <i>Implemented</i> Target Date: Next Review: 18/07/2011 (Reviewed every 2 months)</p> <p>Set up process to deliver savings <i>Implemented</i> Target Date: Next Review: 18/07/2011 (Reviewed every 2 months)</p>	<p>Martin, Sarah</p> <p>Martin, Sarah</p> <p>Martin, Sarah</p> <p>Martin, Sarah</p>	<p>4 P(2) I(2)</p>

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<p>Risk Ref: FCS0002</p> <p>Procurement and contract management / monitoring are increasingly important and there is a need to measure and monitor effectiveness and value for money (VFM) on key contracts</p> <p>Next Review: 13/09/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	<p>Fail to adequately manage / monitor key contracts</p>	<p>Impact on VFM</p> <p>Tenant satisfaction falls</p> <p>Impact on reputation from tenants and marketplace</p> <p>Key contract fails</p> <p>Significant amount of time required to manage situation</p>	<p>Paton, Karen</p>	<p style="text-align: center;">9 P(3) I(3)</p>	<p style="text-align: center;">3 P(1) I(3)</p>	<p>Strengthen process for capturing contract details aligned with budget information <i>In Progress</i> (50% complete) Target Date: Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Increase the resource for monitoring compliance with CSOs <i>Implemented</i> (80% complete) Target Date: Next Review: 13/09/2011 (Reviewed every 4 months)</p> <p>Contract Management Training <i>Proposed</i> (25% complete) Target Date: Next Review: 04/09/2011 (Reviewed every 6 months)</p> <p>Periodic refresh of the Contract Register <i>Implemented</i> (0% complete) Target Date: Next Review: 04/07/2011 (Reviewed every 8 months)</p>	<p>Paton, Karen</p> <p>McGonigal, Sue</p> <p>Paton, Karen</p> <p>Paton, Karen</p>	<p style="text-align: center;">2 P(1) I(2)</p>
<p>Risk Ref: FCS0003</p> <p>Targets for efficiency savings over 3 years are part of the financial plan however there are costs that are currently funded externally as well as a high level of 'charged for' / demand led services where the removal of grant or reduction in demand could result in significant budget pressures.</p> <p>Next Review: 11/07/2011 (Reviewed every 5 months)</p> <p>Risk Status: Treat</p>	<p>Fail to deliver balanced budget or contain within available funding streams</p>	<p>Draw on reserves</p> <p>Difficult to balance budget</p> <p>Funds need to be secured from other areas</p> <p>Possible reduction in service areas</p> <p>Staffing implications</p> <p>Impact on morale / culture</p> <p>Service delivery affected</p>	<p>Martin, Sarah</p>	<p style="text-align: center;">8 P(4) I(2)</p>	<p style="text-align: center;">8 P(4) I(2)</p>	<p>Set out exit strategy for grant funded costs at the point of inception <i>In Progress</i> (75% complete) Target Date: Next Review: 11/07/2011 (Reviewed every 5 months)</p> <p>By adopting a flexible approach to staffing in services where demand is volatile <i>Implemented</i> Target Date: 31/05/2011 Next Review: 30/09/2011 (Reviewed every 4 months)</p>	<p>Martin, Sarah</p> <p>Carroll, Sarah</p>	<p style="text-align: center;">2 P(1) I(2)</p>

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<p>Risk Ref: FCS0004</p> <p>The organisation has made significant improvement in performance management, with a clearly defined 'golden thread' through service planning and performance. There is still some concern that the performance information isn't being used by managers, as a tool to manage.</p> <p>Next Review: 30/03/2012 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	<p>Council doesn't have or make best use of performance information for service outcomes</p>	<p>Resources used for wrong priorities</p> <p>Missed opportunities (to save and improve)</p> <p>Unable to achieve key targets</p> <p>Don't manage performance effectively</p>	Carroll, Sarah	6 P(3) I(2)	6 P(3) I(2)	<p>Training of managers on the benefits of performance management</p> <p><i>Proposed</i> (0% complete)</p> <p>Target Date: 01/04/2012</p> <p>Next Review: 30/06/2011 (Reviewed every 4 months)</p> <p>Work to change the culture of management around performance management</p> <p><i>In Progress</i> (30% complete)</p> <p>Target Date: 30/03/2012</p> <p>Next Review: 11/07/2011 (Reviewed every 5 months)</p>	<p>Tebbett, Stephen</p> <p>McGonigal, Sue</p>	4 P(2) I(2)
<p>Risk Ref: FCS0005</p> <p>The Council's financial position is severely compromised as a result of its pension liabilities.</p> <p>Next Review: 13/09/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	<p>The Council is unable to contain its costs within its funding level.</p>	<p>An unbalanced budget, or cuts in key services needed to balance the budget</p>	Martin, Sarah	9 P(3) I(3)	12 P(3) I(4)	<p>Allow sufficient growth in the Medium Term Financial Plan</p> <p><i>In Progress</i> (50% complete)</p> <p>Target Date:</p> <p>Next Review: 18/07/2011 (Reviewed every 4 months)</p>	Martin, Sarah	4 P(2) I(2)
<p>Risk Ref: FCS0010</p> <p>Business Continuity Plans are not sufficiently drafted or robustly tested; or are not sufficiently understood across the organisation.</p> <p>Next Review: 16/07/2011 (Reviewed every 2 months)</p> <p>Risk Status: Treat</p>	<p>A business continuity incident occurs and the organisation fails to respond effectively</p>	<p>Confusion</p> <p>Mixed messages internally and externally</p> <p>Impact on key services</p> <p>Service failure</p> <p>Impact on vulnerable people</p> <p>Potential health and safety issues</p> <p>Possible corporate manslaughter</p> <p>Drop in standards</p> <p>Possible breach of contract</p>	Humber, Mike	16 P(4) I(4)	6 P(2) I(3)	<p>Review and revise the council's BCP</p> <p><i>In Progress</i> (80% complete)</p> <p>Target Date:</p> <p>Next Review: 16/07/2011 (Reviewed every 2 months)</p> <p>Test the effectiveness of the BCP</p> <p><i>In Progress</i> (60% complete)</p> <p>Target Date:</p> <p>Next Review: 16/07/2011 (Reviewed every 2 months)</p>	<p>Morgan, Paul</p> <p>Morgan, Paul</p>	3 P(1) I(3)

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<p>Risk Ref: FCS0011</p> <p>Climate change is increasingly on the agenda and there is a balance between a willingness to address this against the resource requirements. The Council is signed up on a number of targets in the Kent Agreement</p> <p>Next Review: 13/09/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	Fail to deliver leadership and corporate commitment on climate change	Unable to change behaviours internally and locally Not seen as a community leader on this issue	McGonigal, Sue	8 P(4) I(2)	4 P(4) I(1)	<p>Assess what climate change measures are needed in light of restructure <i>In Progress</i> (0% complete) Target Date: Next Review: 13/09/2011 (Reviewed every 4 months)</p> <p>Draft an action plan to deal with outstanding climate change related projects <i>In Progress</i> (70% complete) Target Date: Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Attempt to change the culture of the council's staff in relation to climate change <i>In Progress</i> (80% complete) Target Date: Next Review: 13/07/2011 (Reviewed every 4 months)</p>	McGonigal, Sue Wingate, Justine Wingate, Justine	2 P(2) I(1)
<p>Risk Ref: FCS0012</p> <p>The Council and other public sector bodies are all striving to deliver against key priorities and targets on both a local level, through the Corporate Plan, and at a county-wide level through the Community Strategy, Local Area Agreement (LAA). The restricted financial position could limit the resources available to do this, which in turn could have an impact on ability to meet the wide range of targets.</p> <p>Next Review: 30/03/2012 (Reviewed every 6 months)</p> <p>Risk Status: Tolerate</p>	Thanet Corporate plan / BVPI's don't align with Community Strategy / LAA, resulting in too many (possibly conflicting) pieces of work being attempted.	Conflicting priorities Try to do too much Fail to achieve priorities Impact on election Adverse publicity Reputation damaged	Carroll, Sarah	3 P(3) I(1)	2 P(2) I(1)	<p>Input into the development of the Community Strategy that have an impact on Thanet council and the area <i>Implemented</i> Target Date: Next Review: 27/10/2011 (Reviewed every 6 months)</p> <p>Exercise to align new Corporate Plan with Vision and other key documents <i>In Progress</i> (55% complete) Target Date: 31/08/2011 Next Review: 11/08/2011 (Reviewed every 3 months)</p>	Halse, Adrian Halse, Adrian	1 P(1) I(1)

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<p>Risk Ref: FCS0013</p> <p>The Council relies on staff consistently working for longer than their contracted hours</p> <p>Next Review: 30/03/2012 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	Increasingly due to staff numbers having reduced to make budget savings	<p>Increased sickness absence</p> <p>Increased levels of overtime requests</p> <p>Potential health and safety issues</p> <p>Breach of contract</p> <p>Impact on service delivery</p> <p>Staff dissatisfaction</p> <p>Recruitment and retention issues</p> <p>Impact on VfM</p>	Carroll, Sarah	9 P(3) I(3)	12 P(4) I(3)	<p>Approve and implement flexible working arrangements</p> <p><i>Implemented</i></p> <p>Target Date: 30/04/2011</p> <p>Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Deliver training</p> <p><i>In Progress (50% complete)</i></p> <p>Target Date: 30/03/2012</p> <p>Next Review: 31/08/2011 (Reviewed every 4 months)</p>	Carroll, Sarah Carroll, Sarah	4 P(2) I(2)
<p>Risk Ref: FCS0015</p> <p>The current economic climate may result in individuals and/or criminal fraternities taking greater risks and/or using more innovative technologies in order to obtain monies by illegal means.</p> <p>Next Review: 05/07/2011 (Reviewed every 6 months)</p> <p>Risk Status: Treat</p>	The Council may not have sufficient resource dedicated to anti-fraud measures to deal with any increase in fraudulent activity; or may not have the capacity to keep up to date with new fraudulent methods.	Increase in incidence of successful frauds against the Council	Martin, Sarah	12 P(4) I(3)	6 P(3) I(2)	<p>Raise staff awareness</p> <p><i>In Progress (0% complete)</i></p> <p>Target Date:</p> <p>Next Review: 05/09/2011 (Reviewed every 6 months)</p>	Martin, Sarah	3 P(3) I(1)
<p>Risk Ref: FCS0016</p> <p>Non compliance with local CSO's and public sector contract regulations (as written into UK Law) as and where applicable</p> <p>Next Review: 09/09/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	Challenge around probity and transparency by stakeholders	<p>Loss of reputation</p> <p>Financial penalty</p> <p>Cessation of contract (contract deemed ineffective)</p> <p>Additional resource and cost to correct</p> <p>Cost of defending challenge</p>	Paton, Karen	9 P(3) I(3)	3 P(1) I(3)	<p>Monitor the contract process</p> <p><i>Implemented (0% complete)</i></p> <p>Target Date:</p> <p>Next Review: 09/10/2011 (Reviewed every 4 months)</p> <p>Implement Audit recommendations</p> <p><i>Implemented (0% complete)</i></p> <p>Target Date:</p> <p>Next Review: 04/09/2011 (Reviewed every 3 months)</p>	Paton, Karen Paton, Karen	3 P(1) I(3)

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<p>Risk Ref: FCS0017</p> <p>The Council is engaging in a shared services programme through a number of projects, with a number of other authorities, particularly at this point around Waste, Housing and HR and Payroll Services. This will have an impact on the viability of the remaining organisation, particularly around corporate support. The Council needs to corporately understand and agree the future shape of the organisation.</p> <p>Next Review: 27/07/2011 (Reviewed every 3 months)</p> <p>Risk Status: Treat</p>	Unable to corporately understand/agree the impact of this programme on the residual organisation	Lack of clarity Differing views Political impact Sub-optimal model Missed opportunities Financial impact Failure to make tough decisions Piecemeal solution Cannot support core function Impact on delivery	McGonigal, Sue	6 P(3) I(2)	6 P(3) I(2)	<p>Project teams identified for Tranche 1 <i>Implemented</i> Target Date: 30/04/2011 Next Review: 27/07/2011 (Reviewed every 3 months)</p>	McGonigal, Sue	3 P(1) I(3)
<p>Risk Ref: FCS0018</p> <p>The Council is engaged in a shared services programme with two other authorities.</p> <p>Next Review: 15/07/2011 (Reviewed every 3 months)</p> <p>Risk Status: Treat</p>	Shared service programme fails to deliver effectively to improve services and save money in shared areas	Financial loss Wasted resources Dissatisfaction Need to unwind and go back Failure of statutory responsibilities Unitary model imposed Political unrest	McGonigal, Sue	9 P(3) I(3)	9 P(3) I(3)	<p>Strategic Business Case <i>In Progress</i> (80% complete) Target Date: Next Review: 18/08/2011 (Reviewed every 3 months)</p>	McGonigal, Sue	3 P(1) I(3)
<p>Risk Ref: FCS0019</p> <p>Limited internal specialist support available (such as engineers, property, legal) at peak times.</p> <p>Next Review: 30/03/2012 (Reviewed every 6 months)</p> <p>Risk Status: Treat</p>	Possible claim against the Council under professional / officials indemnity	Delays in service delivery Unable to meet targets Non completion of corporate plan objectives Wasted resources Stop doing certain things Dissatisfaction / complaints Drop in standards	Carroll, Sarah	4 P(2) I(2)	4 P(2) I(2)	<p>Shared Services <i>Withdrawn</i> Target Date: Next Review: (Reviewed every 6 months)</p> <p>Recruitment / appointment process <i>Withdrawn</i> Target Date: Next Review: (Reviewed every 6 months)</p> <p>Take into account when drafting budget savings proposals <i>Implemented</i> Target Date: Next Review: 30/11/2011 (Reviewed every 6 months)</p>	Reed, Donna Carroll, Sarah Martin, Sarah	2 P(1) I(2)

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<p>Risk Ref: FCS0020</p> <p>The Council is involved in a number of partnerships and there is a reliance on these to deliver in a number of areas. There are concerns however around the level of resourcing required, the robustness of the management and governance around these and the ability / willingness of partners to participate fully</p> <p>Next Review: 11/07/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	<p>Council invests more time and resource into partnerships than the benefit received</p>	<p>Wasted resources Differing priorities Effort expended on other / lower priorities Direction of partnership changes Expend extra effort to manage partnership arrangements Frustration Unable to meet targets Loss of funding Loss of confidence</p>	<p>Carroll, Sarah</p>	<p>6 P(3) I(2)</p>	<p>6 P(3) I(2)</p>	<p>Use the performance management process to monitor the achievements of partnerships <i>Proposed</i> (0% complete) Target Date: Next Review: 11/07/2011 (Reviewed every 4 months)</p> <p>Record the governance arrangements and agreed benefits / purpose of partnerships <i>In Progress</i> (10% complete) Target Date: Next Review: 11/07/2011 (Reviewed every 4 months)</p> <p>Request outline business case to be produced to highlight resource requirements up front <i>Implemented</i> Target Date: Next Review: 11/11/2011 (Reviewed every 6 months)</p>	<p>Chadwick, Sophie</p> <p>Chadwick, Sophie</p> <p>Carroll, Sarah</p>	<p>2 P(1) I(2)</p>
<p>Risk Ref: LDS0001</p> <p>There are corporate standards, policies and procedures which need to be understood and applied consistently throughout the Council. The organisation has a history of focusing on delivery, not corporateness and there could be tensions, particularly with capacity constraints around key areas of focus.</p> <p>Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Risk Status: Treat</p>	<p>Inconsistent application of corporate standards, policies and procedures</p>	<p>Some areas more robust than others Poorly tracked decisions Possible litigation Financial loss Qualified accounts Impact on Use of Resources Impact on management</p>	<p>Patterson, Harvey</p>	<p>8 P(4) I(2)</p>	<p>8 P(4) I(2)</p>	<p>Reinforce the need to follow corporate policy & processes <i>In Progress</i> (50% complete) Target Date: Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Implement QA and compliance testing programmes <i>Proposed</i> (0% complete) Target Date: Next Review: 13/07/2011 (Reviewed every 4 months)</p> <p>Manager / Officer Handbook <i>In Progress</i> (20% complete) Target Date: Next Review: 16/09/2011 (Reviewed every 4 months)</p>	<p>Patterson, Harvey</p> <p>Patterson, Harvey</p> <p>Morris, Nikki</p>	<p>2 P(1) I(2)</p>

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<p>Risk Ref: LDS0002</p> <p>Loss of unencrypted memory stick, loss of laptop computer, loss of paper file, improper use of e-mail system , breach of data protection protocols</p> <p>Next Review: 13/08/2011 (Reviewed every 2 months)</p> <p>Risk Status: Treat</p>	<p>Personal data disclosed in response to FOIA Request in breach of the Data Protection Act , Using personal information for a more than one purpose without notifying the data subject of that intention, personal information not kept up to date, personal information held longer than necessary, failing to comply with a subject access request within the prescribed period</p>	<p>Reputational Damage, ICO Investigation and potential fines, Increased risk of compensation claims for breach of privacy</p>	<p>Patterson, Harvey</p>	<p>12 P(4) I(3)</p>	<p>12 P(4) I(3)</p>	<p>Up to date Data Protection Policy <i>Implemented (0% complete)</i> Target Date: 20/06/2011 Next Review: 13/07/2011 (Reviewed every 1 months)</p> <p>Advanced Training <i>Proposed (0% complete)</i> Target Date: 31/07/2011 Next Review: 13/07/2011 (Reviewed every 1 months)</p> <p>Acquire Data Protection Manual <i>Proposed (0% complete)</i> Target Date: Next Review: 13/07/2011 (Reviewed every 1 months)</p> <p>Review Use of Privacy (formerly Fair Processing) Notices <i>In Progress (90% complete)</i> Target Date: 31/08/2011 Next Review: 05/07/2011 (Reviewed every 1 months)</p> <p>Review Data Sharing Agreements with External Agencies <i>In Progress (90% complete)</i> Target Date: 30/09/2011 Next Review: 05/07/2011 (Reviewed every 1 months)</p> <p>All Staff Training on Data Protection <i>Proposed (0% complete)</i> Target Date: 31/07/2011 Next Review: 05/07/2011 (Reviewed every 1 months)</p>	<p>Patterson, Harvey</p> <p>Patterson, Harvey</p> <p>Patterson, Harvey</p> <p>Cordes, Gary</p> <p>Cordes, Gary</p> <p>Cordes, Gary</p>	<p>6 P(3) I(2)</p>

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<p>Risk Ref: REG0001</p> <p>Concerns that the Council is not investing sufficiently in the upkeep of its physical assets due to lack of financial resources.</p> <p>Next Review: 27/07/2011 (Reviewed every 2 months)</p> <p>Risk Status: Treat</p>	<p>Council has more property than it can afford. This is due to the repairs deficit, of over 4 million pounds. And community/ political tension over many potential asset dispoasls. Further during recession, our tenats in community buildings are requesting reduced rents, creating more budget pressures.</p>	<p>Gradual deterioration in quality and utility</p> <p>Decrease in value of property</p> <p>Loss of income</p> <p>Potential health and safety issues</p> <p>Political impact</p> <p>Loss of reputation</p> <p>Adverse publicity</p> <p>Impact on VfM</p> <p>Complaints</p>	Seed, Mark	12 P(3) I(4)	12 P(3) I(4)	<p>Asset Management Strategy</p> <p><i>In Progress</i> (70% complete)</p> <p>Target Date:</p> <p>Next Review: 27/07/2011 (Reviewed every 2 months)</p>	Seed, Mark	4 P(2) I(2)
<p>Risk Ref: REG0002</p> <p>The Council has a role to play within Emergency Planning, but there is a lack of clarity on this currently.</p> <p>Next Review: 27/07/2011 (Reviewed every 2 months)</p> <p>Risk Status: Treat</p>	<p>Council fails to fulfil it's emergency planning role</p>	<p>Council doesn't contribute as required</p> <p>Lack of understanding on requirements and arrangements</p> <p>Confusion on role in an incident</p> <p>Mixed messages internally and externally</p> <p>Impact on vulnerable people</p> <p>Potential health and safety issues</p> <p>Possible corporate manslaughter</p> <p>Drop in standards</p> <p>Possible breach of contract</p>	Seed, Mark	12 P(3) I(4)	4 P(1) I(4)	<p>Emergency Plan and processes updated and disseminated to staff.</p> <p><i>In Progress</i> (90% complete)</p> <p>Target Date:</p> <p>Next Review: 04/10/2011 (Reviewed every 4 months)</p>	Morgan, Paul	4 P(1) I(4)